Loyola University Chicago

ITS Major Initiatives – FY20 Q1-Q2

Academic and Faculty Support

- LOCUS Enhancements (7)
- Sakai 12 Upgrade
- Faculty Info System Modifications for Collective Bargaining Agreement
- Emergency Contact in RMS/ Mercury using Person Flags
- Course Evaluation Replacement
- JIT Faculty Training for Online Teaching
- Follett Integration with Sakai
- OIP Application Replacement for Study Abroad
- CVENT Support for Climate Change Conference

Administrative Initiatives

- Lawson/Kronos Enhancements (5)
- Replacement for ECSI SALNet
- Travel & Expense Management Technology Solution
- Board of Trustees SharePoint Portal
- Benefit Plan Termination Date Modification
- Space and Asset Mgmt System -Phase I
- Enterprise Learning Hub

Infrastructure

- Campus Construction Initiatives (8)
- Information Security Program (12)
- IT Disaster Recovery (10)
- Mac OS Computer Mgmt Application
- LDE Foundation: Collaboration and Security (5)



"Loyola Digital Experience"

Student Technology Support

- LOCUS Fluid Page Rollouts
- Preferred Name for Students Implementation
- Writing Placement Infrastructure
- Student Conduct & Concerns System - Maxient
- Career Services Software Replacement - Handshake
- Learning Portfolio Review
- QSB Student Mentoring Software Pilot - PeopleGrove
- Streamline/Simplify Financial Aid Processes (2)
- Course Schedule Builder

Continuous Service Development

- Business Intelligence/Data Warehouse (11)
- Enterprise Content Management (7)
- Secure Submission of W-9 Form for Accounts Payable Department
- Proto-Call for After Hours Mental Health Services
- LDE Transformation: Enterprise Digital Assistant Pilot

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Health Legend Green – On Target, No Risk Lime – On Target, Minimal Risk, Minor Concerns, Under Control Yellow – Target in Jeopardy, Risks Being Managed, Unknowns Exist Orange – Slightly Off Target, Several Risks or Unknowns Red – Off Target, High Risk, Multiple Concerns



Preparing people to lead extraordinary lives

ACADEMIC AND FACULTY SUPPORT

LOCUS Enhancements (7)	Sponsor: Provost's Office: Paul Roberts, Rita Vazquez Project Manager: Larry Adams & Charlotte Pullen	Health Prior Current		
Institutional Impact: Enhancemen	ts that improve service or increase efficiency for student and facu	Ity services offered		
via the Student System (LOCUS).	· ·	-		
Recent Activity: Completed two F	A-related projects (2635-J-Term Tuition Benefits; 2605-Award Le	tter AY2019) & two		
	Planner; 2694-Plan By My Requirements). Two Advising-related			
What-If Report; 2692-Advising Note	s) put on Hold due to Course Schedule Builder/Student Success	project. Student		
	584) was cancelled due to change in approach by Student Succe			
	n Insurance enhancements (in progress). 2) 2917-FA Award Lette			
	nission FA cycle (in progress). 4) 2873-LOCUS FERPA Training (
	20 (in progress). 6) 2826-FA Letters with CommGen (in progress)	. 7) 2748-LOCUS		
Profile Deletes (in progress). 8) 247	8-Immunization Self-Service enhancements (in progress).			
Faculty Info System		Health		
Modifications for Collective	Sponsor: Anne Reuland	Tieaitti		
Bargaining Agreement	Project Manager: Ashley Walcott	Prior Current		
	to support Faculty Administration, academic units, and HRIS/Pay	roll to effectively		
	e 2018 Collective Bargaining Agreement (CBA)			
	Ity Admin to complete user acceptance testing and signoff. Depl	oved code and		
database changes to production. C		,		
	17/2019. 1) Continue working with Faculty Admin on additional e	enhancement		
requests, including to SBM module.	2) Populate FIS database with data on current union instructors.			
Emergency Contact in	Sponsor: Residence Life – Deborah Schmidt-Rogers/Clair McDonald	Health		
RMS/Mercury Using Person Flags	Project Manager: Ivan Siap	Prior Complete		
Institutional Impact: Verify studen	ts have provided emergency contact information during move-in;	make the check-in		
process more efficient and collects				
Recent Activity: Completed testing				
Next Steps: Complete.				
October Evelvetien Deelesseret	Sponsor: David Slavsky	Health		
Course Evaluation Replacement	Project Manager: Florence Yun	Prior Current		
Institutional Impact: Secure new (Course Evaluation solution to improve & expand capabilities for co	ourse		
assessments.				
	the spring semester, completed SmartEvals integration with Sak	ai, revised scripts		
	ements in the data feed between LUC & vendor, and worked with			
customize course evaluation reports	s. SFTP automation of data feeds underway.			
Next Steps: 1) Complete the SFTP	automation of data feeds. 2) Complete remaining activities. 3) C	lose project.		
Just-In-Time (JIT) Faculty Training	Sponsor: Jo Beth D'Agostino	Health		
for Online Teaching	Project Manager: Bruce Montes and Florence Yun	Prior Complete		
Institutional Impact: Enable instru	ctors to adjust an on-ground, face-to-face class to online format c	n short notice.		
	lans that require the instructor teach the class online at a momen			
	December ATC meeting, obtained Provost sign-off, moved modu			
Completed remaining project closeout activities and moved the project to closed and completed status.				
Next Steps: Complete.				
Follott Intogration with Sakai	Sponsor: Jo Beth D'Agostino	Health		
Follett Integration with Sakai	Project Manager: Florence Yun	Prior Complete		
Institutional Impact: Improve con	venience for students to order textbooks from within the LMS by i	ntegrating Follett		
with Sakai for Textbooks Ordering.				
Recent Activity: University announcement made regarding Follett Discover's availability within Sakai. Completed				
	Incement made regarding Follett Discover's availability within Sal and moved the project to closed and completed status	kai. Completed		

Next Steps: Complete.

ACADEMIC AND FACULTY SUPPORT, cont'd

OIP Application Replacement for Study Abroad	Sponsor: Office of International Programs, Brian Johnson Project Manager: Warren Francis	He Prior	alth Current
Institutional Impact: Improve the management, processing, tracking, and reporting of study abroad participants and international students+scholars at Loyola; current solution is no longer sufficiently meeting requirements. Recent Activity: International Students & Scholar Services (ISSS) module is live. Additional enhancements in integration process to be completed. Study Abroad module is in progress. Initial extract, single sign-on, file transfer protocol completed.			
Next Steps: 1) Complete ISSS enl consensus on data flow for JFRC p	nancements. 2) Complete implementation of Study Abroad modul rospects, applicants, and students.	e. 3) Read	ch

ADMINISTRATIVE INITIATIVES

Lawson/Kronos Enhancements (5)	Sponsor: Human Resources– Danielle Hanson/Finance– Becky Gomez Project Manager: Mary Bunker	Health Prior Current	
Institutional Impact: Ongoing improvement projects for Enterprise resource planning (ERP) software which includes Budgeting and Planning, HR, Payroll, Accounting, Grant Management, Supply Chain and Expense Management.			
 Budgeting and Planning, HR, Payroll, Accounting, Grant Management, Supply Chain and Expense Management. Recent Activity: 1) Completed testing & implemented changes in Lawson Production environment. 2) Requirements, development and testing of new outbound interfaces in Lawson for Aetna and Benefit Wallet (HSA provider) census files complete. 3) Tested and implemented interfaces for inbound PNC check files for manual payroll checks that are reconciled in Lawson. 4) Requirements analysis and program changes to the Total Compensation Statements program in progress. Next Steps: 1) Complete development and testing of Total Compensation Statements program changes in Lawson. 2) Start Multi-factor Authentication and Employee Self-Service outside the firewall changes in the Lawson test environment. 3) Start Life Events project in Lawson test environment. 			
Replacement for ECSI SALNet	Sponsor: Bursar's Office – John Campbell	Health	
Institutional Impact: ECSI houses accepts payments from our studen approximately \$2.5M in collection p	Project Manager: Michelle Dayton, Larry Adams all delinquent tuition accounts 9 months after the student leaves I ts and collection agencies and relays them on to Loyola. Each yea payments. ECSI is sunsetting the existing SALNet application. Flywire as an alternative solution. Project planning has begun, but	ar we receive	
ongoing contract negotiations.			
Next Steps: 1) Finalize contract. 2 current collections procedures.) Plan implementation – including conversion of current balances.	3) Evaluate	
Travel & Expense Mgmt	Sponsor: Controller's Office – Teresa Krafcisin	Health	
Technology Solution	Project Manager: Caivin Lyons	Prior Current	
	ne travel and expense management processes across the University of the University o	ity. Outcomes will	
Recent Activity: Expense Management vendors vetted down to just 2, SAP Concur & Chrome River. Travel Management RFIQ was sent out, responses received, vetted and scored. Additional vendors being added.			
J	soponaes received, vetted and scored. Additional vehicles being a		
	t vendor demos. 2) Select finalists. 3) Best & Final Offer.		
		Health Prior Current	
Next Steps: 1) Travel managemen Board of Trustees SharePoint Portal Institutional Impact: The "BOT po	t vendor demos. 2) Select finalists. 3) Best & Final Offer. Sponsor: President's Office - Lorraine Fitzgerald Project Manager: Mary Bunker Intal" will become an online repository to share board materials, infe document signatures, and serve as a resource for contact information	Health Prior Current ormation about	
Next Steps: 1) Travel management Board of Trustees SharePoint Portal Institutional Impact: The "BOT por University events, collect electronic collaboration space for board mem Recent Activity: 1) The portal was was fine-tuned to meet the needs of	t vendor demos. 2) Select finalists. 3) Best & Final Offer. Sponsor: President's Office - Lorraine Fitzgerald Project Manager: Mary Bunker rtal" will become an online repository to share board materials, infe document signatures, and serve as a resource for contact informa- bers and University liaisons. s soft-launched and used for the December 2019 meeting. 2) Pern of BOT officers and liaisons. 3) SharePoint training was administered	Health Prior Current formation about ation and nissions hierarchy	
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STUDENT TECHNOLOGY SUPPORT

LOCUS Fluid Page Rollouts	Sponsor: Paul Roberts, Susan Malisch, Rita Vazquez Project Manager: Larry Adams & Charlotte Pullen	Health Prior Current	
Institutional Impact: Improve ser	vices and functionality used primarily by the Provost Office, stud		
academic units in the student system.			
	ommittee has overseen Phase I project of Fluid Navigation and P first iteration complete. Upgrade to PeopleTools 8.57 working the nication plan initiated		
Next Steps: 1) Execute communic environment. 3) Testing scheduled	ation plan to all LOCUS users. 2) Complete migration through no for Feb 14-28. 4) Deployment to production scheduled for Feb 2		
Phase II to extend Fluid page deple	oyment and fit with mobile strategy.		
Preferred Name for Students – Implementation	Sponsor: Student Development – Jane Neufeld Project Manager: Michelle Dayton/Larry Adams	Health Prior Current	
names for campus interactions exc			
completed - including LOCUS (Au	agement of preferred name and integration to critical student fac g), Sakai (Aug), Email (Aug), Campus Card (Jan).		
	systems of Res Life and Wellness Center. 2) Plan Phase II rollor ibility, Campus Recreation, Student Conduct, etc.) and preferred		
Writing Placement Infrastructure	Sponsor: Student Academic Services – Patrick Green Project Manager: Larry Adams	Health Prior Current	
Enrollment process & controls show Recent Activity: Successful use of Spring registration.	dent placement in writing courses and ability for staff to monitor th uld mimic Math Placement to avoid confusing students & to supp of UCWR 110 pre-reqs using existing eligibility for Writing Placem networks, if needed. Close project.	ort student success.	
		1110	
Student Conduct & Concerns System - Maxient	Sponsor: Student Development – Jane Neufeld Project Manager: Larry Adams/Nalin Patel	Health Prior Current	
	dent Development's ability to manage student judicial review and the case load of Behavioral Concerns Team and student judicia		
	duction for student conduct, Behavioral Concerns Team, CARE,		
Next Steps: Work on conversion c	of historical legacy data from Symplicity Advocate. Additional 6 n ontracted as a workaround until historical data can be loaded to N		
Learning Portfolio Review	Sponsor: Center for Experiential Learning - Patrick Green Project Manager: Warren Francis	Health Prior Current	
based demonstration of their learn	roved holistic, tangible, and portable platform for students throug ing experiences. The role of the Learning portfolio platform task hat serves the whole university versus stand-alone software cont	force is to identify	
Recent Activity: Initial contract re-	view completed. GDPR questions are now back from the vendor otiations. 2) Prepare for implementation in the 3 rd quarter.		
QSB Student Mentoring Software Pilot - People Grove	Sponsor: Quinlan School of Business - Kevin Stevens Project Manager: Dave Kessler	Health Prior Current	
Institutional Impact: Quinlan Sc business students. Potential replac relationships to foster a robust alur	hool of Business pilot for an online platform to support 1:1 mento cement for other manual, paper-driven processes to manage mer nni network and build meaningful relationships between current	rship for all ntor/mentee	
Recent Activity: People Grove we Next Steps: 1) Plan additional enhaced emic units, as appropriate.	ent live on Jan 10, 2020 for QSB. nancements, including automated file transfer. 2) Plan next phase	es for additional	

STUDENT TECHNOLOGY SUPPORT, cont'd

Streamline/Simplify Financial Aid Processes	Sponsor: Tobyn Friar Project Manager: Larry Adams	Health Prior Current	
Institutional Impact: Reduce the workload required in financial aid processing by outsourcing the financial aid verification process. This new partnership with Inceptia will improve the student experience as students can securely upload documentation and electronically sign documentation required by the Department of Education. Recent Activity: Deployed on target in November 2019.			
Next Steps: Plan additional enhancements, if needed. Close project.			
Course Schedule Builder	Sponsor: Patrick Green, Rita Vazquez Project Manager: Michelle Dayton	Health Prior Current	
Institutional Impact: A schedule building system streamlines ("near live") enrollment data to allow students to simplify their planning and registration. Currently, academic advising staff advise students on their degree requirements, but			

during the registration process students must select courses on an individual basis for enrollment. Each section is entered manually into their shopping cart based on their availability and sometimes sections close during this process. **Recent Activity:** EAB Navigate implementation in progress. Project leadership team has formed. Phase 1 scope and populations still being finalized. Initial data extract sent to vendor.

Next Steps: 1) Continue project plan; time estimates and resource planning. 2) Define subsequent phases.

INFRASTRUCTURE

Campus Construction Initiatives(8)	Sponsor: Facilities – Kana Henning Project Manager: Various NIS Staff	Health Prior Current
Institutional Impact: Ensure pla	nning, oversight & installation of appropriate technology for LUC co	
Recent Activity: 1) Physics and CSME staff and their labs were relocated out of Cudahy Science. 2) JFRC new		
	ed with wired, wireless, surveillance cameras, and card readers; st	
January 15 th . 3) Oversaw the ins	tallation of the basketball practice cameras in Alfie. 4) Participate in	n planning and
design for HSC Cuneo Center Re	novation.	
	ion of JFRC chapel. 2) Monitor construction of Francis Hall and sul	omit technology
	f Cudahy Science and submit technology budget. 4) Assist with tecl	
	5) Relocate LT staff phone and computers by floor for floors 5-9 in	
HVAC work. Each floor will be ter	nporarily relocated for ~ 6 weeks. 6) Budget creation and bidding p	rocess for HSC.
Information Security Program (12)	Sponsor: Enterprise Project – Susan Malisch	Health
	Project Manager: Jim Pardonek	Prior Current
	sk mitigation and management associated with the confidentiality, in	ntegrity and
availability of university protected	and sensitive information.	
Recent Activity:	interne commente d'An Commit d'Olfrenne CANIC	
	vstem converted to SecurityIQ from SANS.	nar Naw hires
	wareness completed. Part-time and Adjunct Faculty included this ye	
	in Feb 2020. HIPAA training program to move group 2 staff to Securam created to include events using the Phish mascot, Phinn, at stu	
 Sustainable awareness progr events as well as regular phis 		
 PII compliance efforts for 201 		
· · ·	omplete. Reviewing programmatic changes to maintain compliance	on an ongoing
	ne exercise. Reviewing ways to further reduce scope.	on an ongoing
	and Security Program in Infrastructure for additional Information Se	curity initiatives
	awareness and phishing assessments, complete rollout of new HIF	
	LP & MFA. 3) Promote Last Pass. 4) Monitor vulnerability remediati	
	,	
IT Disaster Recovery (9)	Sponsor: Enterprise Project- Norberto Grzywacz/Tom Kelly/Susan Malisch	n Health
- · · ·	Project Manager: Jim Sibenaller	Prior Current
	oration of key university technology services in the event of disaste	
	m is in Yellow status due to delays with plan completion and plan te	
	in progress; being created/updated. A testing schedule has been c	reated and
	applications were successfully tested in 2019.	· · · ·
Next Steps: 1) Continue to revie	w process for existing plans. 2) Finish new plans. 3) Test all system	s/applications.
MAC OS Computer Management	Spansor: Supan Maliach / Dan Mandar Haida	Health
MAC OS Computer Management Application	Sponsor: Susan Malisch / Dan Vonder Heide Project Manager: Max Lushchan	Health Prior Current
	If-service software deployment, antivirus protection, and University	
• •	sity-owned MAC users on Loyola's campuses (using JAMF).	communications
	olling workstations in JAMF. Currently 175 Fac/Staff and 300+ Publ	ic Access Lab
	nage and applications to support MacOS 10.15 (Catalina)	
	g existing Macs in JAMF. 2) Create JAMF webpage. 3) Update HW/	SW Review text to
include information about JAMF.		
LDE Foundation: Collaboration &	Sponsor: Susan Malisch	Health
Security (5)	Project Manager: Jim Sibenaller, Dan Vonder Heide	Prior Current
	n information security and collaboration tools. The LDE Foundation	
Loyola to deliver contemporary technology solutions in teaching & learning, University operations, & user experience. Recent Activity: 1) LastPass went live in November. 2) MFA registration for all faculty, students and staff is		
	plications which will be enabled with MFA is being confirmed. 4) DL	
	rting from the vendor, Integration Partners. 5) MDM policy develop	
	nication and enrollment for MFA adoption. develop registration sche	

Council and Cabinet, separate consultations for student registrations. 2) Host DLP / AIP demo for Business Users Focus Group to review the user-experience t. 3) Define MDM policies to begin testing. 4) Refine MFA "conditional access" for applications. 5) Begin ReAct/Password Self-Service replacement planning.

CONTINUOUS SERVICE DEVELOPMENT

Duciness Intelligence /	Sponsor: Provost – Norberto Grzywacz/Wayne Magdziarz/Susan	Hea	alth
Business Intelligence / Data Warehouse (11)	Malisch	Prior	Current
	Project Manager: Tony Vavarutsos/Florence Yun ng and strategic decisions at Loyola with new visualizations, repo		
		Juliy and C	lala
analyses using enterprise data that is more easily accessible and consumable. Recent Activity:			
 Recent Activity: Academic Program Revenue to Expense (LUC RtE) Version 2.5 is complete; includes changes for JFRC. Version 3 includes RtE for SSOM & Parkinson School. Successfully branded and copyrighted our LUC RtE framework as a possible solution in the EDU market; demo'd to Microsoft Global Director for Higher Education; high interest in marketing the solution on our behalf. ITS and OIE presented the LUC RtE framework at NACUBO in Nov 2019. Completed attendance module for Arrupe. BI Steering Committee met December 9th 2019; prioritized current Projects and Arrupe College presented the "Student Attendance" solution developed to support student success. Learning Analytics: Completed Phase 1: Includes the implementation and 1:1 faculty consultations with a Learning Design Engineer for using the Sakai statistics tool. Completed Phase 2: Panopto, Zoom and Sakai analytics: Instructors can see data for all classes they taught during all previous Terms. Automated the data submission for the State of Illinois ILDS program. We expect to go live by March 2020. Completed process that populates Populo (new email campaign system) with faculty, staff & student emails. Version 1 of the "Academic Plan Enrollment" (Majors/Minors) data model was completed and went into production. Multiple data models were refreshed for Spring 2020 enrollments: YoY Enrollment by Term, Current Student Enrollment Tracking, YoY Cohort Enrollment by Term and Spring 2020 Orientation Attendance & Enrollment. Started development of an "HR Metrics" data model per HR's request and guidance. 			
	g and reporting system was retired at the end of December.		
	r Student Finance" data model. 2) Complete Tutor-Trac data pul of our Service Desk and Change Management System (Ivanti).		
	a model. 5) Complete LUC RtE Version 3. 4) Offer training for Le		
		arring / ind	ly liebe.
Enterprise Content Management (7)	Sponsor: Enterprise Project – Susan Malisch Project Manager: John Schleibinger	Hea Prior	alth Current
	amline student services & interdepartmental process efficiency w		
Recent Activity: The following implementations went live during the period: 1) HSD Financial Aid integration, Check Requisition processing update, automation of Fiscal Year updates values. 2) Active projects include Gift Agreement Process, BES Professional Development, Check Requisition values for interface update. 3) Enhancements include: Checks to see if Slate files were properly downloaded, process to check to see if workflow jobs are hung, major updates to the College of Arts and Sciences – Academic Council implementation.			
Next Steps: 1) Obtain User Acceptance Testing sign-off on active projects. 2) Finalize projects in QA environment to			
move them into Production. 3) Review ECM projects requests and set priorities on projects to be worked on.			
LDE Transformation: Enterprise Digital Assistant Pilot	Sponsor: Enterprise Project – Susan Malisch Project Manager: Jim Sibenaller, Dan Vonder Heide	Hea Prior	alth Current
Institutional Impact: This pilot is expected to result in staff/administrative work reduction/efficiencies and improved service to the students, faculty and staff. Digital Assistants (aka "Chatbots") use Artificial Intelligence and Machine Learning to expand online services and create efficient use of resources.			

Recent Activity: 1) Pilot extension approved and contract signed. 2) The team started working on additional scope questions for the next round of testing.

Next Steps: 1) Define additional scope questions. 2) Evaluate use of the system with partners and students.